# Mentally Healthy Workplaces are the Future of Work

Tuesday, March 19, 2024





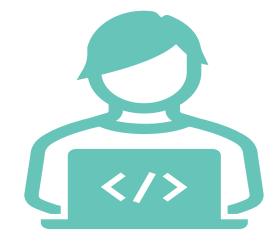




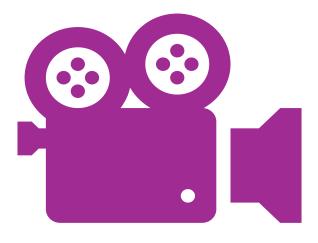
#### **Before We Get Started**



Introduce yourself in the chat box – tell us what organization you're with



Technical issues? Message Lisa Silverman or Nick Davis



We're recording – you'll get the link later this week.

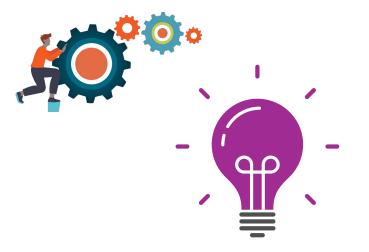




## What Brings Us Together Today









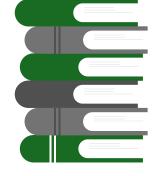




## Who Is Here Today?















#### **About URAC**

We have *more than 30 years of experience* as an accreditor

We believe in growth through education and quality improvement

We understand that **excellence looks different** in every organization

We know *partnerships are the key* to our work

## Our Partners























#### What Is Accreditation?

## Independent Review

**Quality Assurance** 

Inspection

Audit

**Verification of Quality** 







Building the Future of Workplace Mental Health

One Mind at Work is a non-profit organization leading a global movement to improve workplace mental health.



We drive measurable impact on workforce mental health, leading to better outcomes for individuals and organizations, by translating science into workplace best practices.



With science and data as our cornerstone, we empower organizational leaders to improve their mental health and well-being programs, policies, and practices that so people and organizations can flourish.



## EXPERTISE Access to our science and content experts.

Consultation and review in building effective strategies and plans for rapid improvement.



#### **EDUCATION**

Science-based, practical workshops and webinars that will have real impact on your work.

Annual convening that brings new science, networking opportunities and sharing of best practices.



#### **MEASUREMENT**

Capacity to measure what you are doing, benchmark, and determine whether programs are having impact over time.

Priority setting for how you can improve the work you are doing.



COMMUNITY
A community of
organizational leaders
committed to creating
thriving, high-performing, and
healthier workplaces.

Networks getting things done.



## The Global Workforce is Struggling

Mental health trends are heading in the wrong direction.

15%

59%

87%

**US\$1**trillion

working-age adults have a mental health condition<sup>1</sup> workers report experiencing negative mental health impacts<sup>2</sup>

of employees believe employer actions would help their mental health<sup>3</sup> annual cost to the global economy to untreated mental health conditions<sup>2</sup>

<sup>1.</sup> WHO, 2021. Mental Health Atlas 2020. Geneva: World Health Organization.

<sup>2.</sup> APA, 2021. APA's 2021 Work and Well-being Survey.

<sup>3.</sup> Chisholm, D., Sweeny, K., Sheehan, P., Rasmussen, B., Smit, F., Cuijpers, P. & Saxena, S. 2016. Scaling-up treatment of depression and anxiety: a global return on investment analysis. Lancet Psychiatry, 3, 415-24.

### The Current Environment:



Increased Focus on Worker Mental Health



Proliferation of Ad Hoc Point Solutions



Absence of Guidance for Business Leaders on what Works



We need a **systems approach** within the workplace to have real impact on mental health.



Measure. Improve. Innovate.

#### Taking the Guesswork out of Workplace Mental Health





## What Exactly Is the Index?

It is a pioneering comprehensive maturity assessment to measure and improve workplace mental health strategies and compare results against other employers.

Self-Assessment

Benchmark & Target Scores

Advice Library

Customized Report & Expert Review

Evidence-based, datadriven approach to measuring an organization's mental health programs Immediately usable data, including the organization's maturity score, a target score, a benchmark score, and a red flag score

Algorithm-driven to provide recommendations and resources – and prioritizes where to start

Guidance for strategic organizational improvement





### The Index Conceptual Framework

The 3 Ps

by eliminating
psychosocial hazards
and minimizing risks that
can negatively affect
workers' mental health
and psychological wellbeing

PROMOTE mental
health by developing the
positive aspects of work
as well as worker
strengths and positive
capabilities

PROVIDE access to information, resources, and services; take corrective organizational action to address workplace mental health needs regardless of cause





### The Index Applies the 3 Ps in Practice

The Mental Health at Work Index assesses practices across the continuum of the 3 Ps framework for each of the ten (10) categories below.

**Mental Health Strategy** 

Leadership

**Workforce Involvement & Engagement** 

Communication

**Organizational Culture and Impact** 

Training Specific to Mental Health

**Work Design & Environment** 

**Mental Health Resources & Benefits** 

**Related Employment Practices** 

Measuring, Monitoring, & Reporting





## The Index Generates Quantifiable Insights

- Initial stage; little or nothing in place
- Early stage of organizational efforts; ad hoc, reactive, tactical, or limited actions
- Programmatic, concrete, intentional actions that are still missing some critical elements
- 4 Consistent efforts and comprehensive programming; well-aligned strategic actions
- 5 Optimized; exemplary actions that are continually improved and integrated into the organization's broader efforts



#### **Maturity Score**

Company respondent answers multiple-choice questions to generate maturity score by question, category and overall.



#### Target Score

Desired maturity targets for each aspect of the mental health program.

Communicates expectations to the company and defines improvement targets.



#### **Benchmark Score**

Company automatically sees how their score compares to aggregated average maturity.

Ability to filter benchmark data set by industry, company size, country, etc.



#### Red Flag Score

Red flag score to identify areas requiring immediate action to reduce risk.

#### How is the Mental Health at Work Index Different?

The Index addresses a critical gap in an increasingly noisy space by focusing on the practices and policies within an organization that leaders can directly control.

- The Index is a self-assessment is **completed by leadership** (not employees).
- The home of the Index, One Mind at Work, is a nonprofit whose mission is to create sustainable, measurable impact.
- Participants are granted access to our advice library, containing over 100 resources.
- The value of participation extends beyond the assessment. Respondents are invited to join our growing community.





## What We Are Learning

Companies are expending significant sums to provide mental health care, but most do not have a **comprehensive mental health strategy**. Employers need to **focus on system solutions** that support workers across the continuum of mental health needs.



Less than half (43%) say protection of worker mental health is part of their strategy.



Just 4 in 10 (40%) measure and monitor their efforts designed to promote mental health at work and workers' mental health skills and capabilities.



Only 1 in 4 organizations (25%) reports having a formal strategy for workforce mental health.







## URAC's Mental Health at Work Accreditation





#### **Accreditation Overview**

#### **Program Purpose**

- **Provide recognition** to organizations prioritizing mental health at work
- **Promote growth** in mental health awareness and strategies within the employer space

#### **How Accreditation Works**

Available to ANY Organization

TEN Focus Areas

FOUR Scoring Levels

Scoring Drives Appropriate Level







## **Scoring Overview: Levels**

REACTIVE

INTENTIONAL

LEVEL

REACTIVE DIFFUSED

**APPROACH** 

importance of a mental

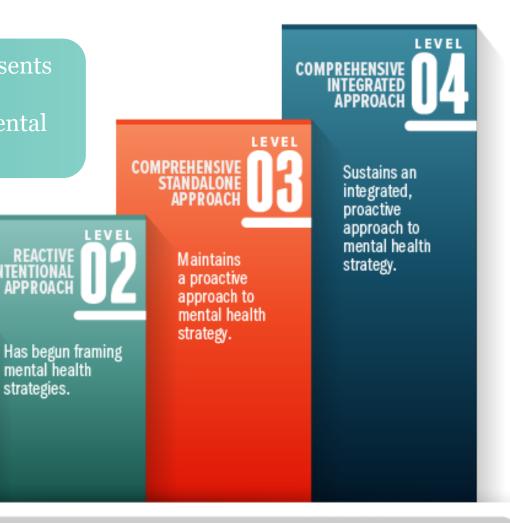
Understands the

health strategy.

APPROACH

strategies.

Each successive level of scoring represents your organization's **journey to the** highest level of integration of mental health into your workforce decisions.



Beginning approach

Top performing organizations





## **Using Your Accreditation**

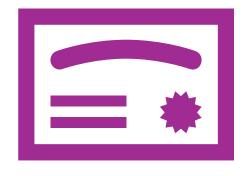
## Continued support and collaboration from URAC includes



Internal communication plan for current employees to aid in your retention efforts



Assistance with external messaging, including supporting your recruiting



Personal delivery of your award from our President and CEO



Press release and PR support for your organization





## Questions? Want More Info?





## Next Steps

## Mental Health at Work Index



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## Mental Health at Work Accreditation



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